2023 - 2028 Fiscal Year Budget Projections	6.50%	6,50%	8.00%	8.00%	7.75%	7.50%	7.50%	7.50%
2023 - 2020 FISCAL LEAF BUUGEL PROJECTIONS	0.30%	0.30%	0.00%	0.00%	1.15%	7.50%	7.30%	7.30%
	Amended Budget	Projected 12/31/23	Adopted Budget	Amended Budget	Projected Budget	Projected Budget	Projected Budget	Projected Budget
	2023 Fiscal Year	*	2024 Fiscal Year	2024 Fiscal Year	2025 Fiscal Year	2026 Fiscal Year	2027 Fiscal Year	2028 Fiscal Year
Average Covered Lives	6,985	6,985	6,985	7243	6,985	6,985	6,985	6,985
Beginning Balance	\$29,117,448.16	\$31,742,475.19	\$26,035,920.14	\$27,536,573.08	\$25,253,028.18	\$26,427,005.82	\$28,941,091.57	\$32,548,994.5
	Actual 12/31/22	Actual 12/31/23						
Income								
Medical and Rx Plan Premiums	\$62,109,184.32	\$61,247,052.57	\$66,280,586.70	\$67,745,881.12	\$71,417,332.17	\$76,773,632.08	\$82,531,654.49	\$88,721,528.5
Interest/Investment Income	\$450,000.00	\$538,393.03	\$800,000.00	\$800,000.00	\$650,000.00	\$650,000.00	\$500,000.00	\$500,000.0
Rx Rebates Stop-Loss Claim Reimbursements	\$2,900,000.00 \$0.00	\$3,454,811.21 \$0.00	\$3,875,000.00	\$3,875,000.00 \$0.00	\$4,750,000.00 \$0.00	\$5,000,000.00 \$0.00	\$5,000,000.00 \$0.00	\$5,000,000.0 \$0.0
Other	\$0.00	\$0.00	\$0.00 \$0.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.0
Total Income	\$65,459,184.32	\$65,240,256.81	\$70,955,586.70	\$72,422,081.12	\$76,818,532.17	\$82,424,832.08	\$88,032,854.49	\$94,222,728.5
Expenses								
Medical Paid Claims	\$43,149,264.56	\$44,758,736.71	\$45,318,439.96	\$46,334,932.57	\$47,471,065.86	\$49,725,941.49	\$52,087,923.71	\$54,562,100.
Advance Deposit / Pre-Paid Claims	\$139,700.00	\$139,700.00	\$450,000.00	\$315,000.00	\$175,000.00	\$175,000.00	\$175,000.00	\$175,000.
Rx Paid Claims Rx Paid Claims - CanaRx	\$18,787,861.39 \$178,747.40	\$21,805,216.57 \$152,729.30	\$22,162,670.64 \$159,717.32	\$22,659,779.34 \$159,717.32	\$23,824,870.94 \$171,696.12	\$25,611,736.26 \$184,573.33	\$27,532,616.48 \$198,416.33	\$29,597,562. \$213,297.
Medical Admin Fees	\$1,762,898.30	\$1,708,337.18	\$1,381,880.00	\$1,437,155.20	\$1,710,744.00	\$1,753,584.00	\$1,806,191.52	\$1,860,377.
Rx Clinical Concierge Fees	\$0.00	\$0.00	\$146,685.00	\$152,552.40	\$146,685.00	\$146,685.00	\$146,685.00	\$146,685.
LBS Admin Fees	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.
Rx Admin Fees	\$298,582.82	\$281,508.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.
NYS Covered Lives Assessment	\$429,780.00	\$428,718.06	\$451,269.00	\$469,319.76	\$473,832.45	\$497,524.07	\$522,400.28 \$26,444.01	\$548,520.
ACA PCORI Fee Specific Stop-Loss Insurance Premium	\$21,756.29 \$872,984.63	\$17,808.57 \$320,301.77	\$22,844.11 \$880,994.40	\$23,757.87 \$842,878.00	\$23,986.32 \$969,093.84	\$25,185.63 \$1,066,003.22	\$26,444.91 \$1,172,603.55	\$27,767. \$1,289,863.
Accounting Fees	\$19,570.00	\$19,600.00	\$20,157.10	\$19,600.00	\$20,761.81	\$1,060,003.22	\$1,172,003.33	\$1,289,863.
Actuarial Fees	\$7,416.00	\$7,200.00	\$7,416.00	\$8,000.00	\$8,240.00	\$8,487.20	\$8,741.82	\$9,004.
Audit Fees (Financial & DFS 2023 & 2024)	\$164,935.00	\$263,660.46	\$105,000.00	\$76,250.00	\$16,000.00	\$16,480.00	\$16,974.40	\$17,483.
Audit Fees (Claims)	\$92,750.00	\$68,975.00	\$95,532.50	\$78,525.00	\$56,051.43	\$57,732.97	\$59,464.96	\$59,464
Consultant Fees (L&C)	\$94,399.50	\$94,200.00	\$97,026.00	\$97,026.00	\$99,936.78	\$102,934.88	\$106,022.93	\$109,203
Consultant Fees (Strat Plan - TBD)	\$100,000.00 \$0.00	\$75,000.00 \$0.00	\$25,000.00 \$0.00	\$25,000.00 \$39,000.00	\$20,000.00 \$40,170.00	\$20,000.00 \$41,375.10	\$20,000.00 \$42,616.35	\$20,000. \$43,894.
Consultant Fees (Foxpointe) Legal Fees	\$12,360.00	\$7,315.00	\$12,730.80	\$15,000.00	\$13,112.72	\$41,373.10 \$13,506.11	\$13,911.29	\$43,894. \$14,328.
Salaries	\$310,542.75	\$307,568.18	\$326,281.80	\$326,281.80	\$339,333.07	\$352,906.39	\$367,022.65	\$381,703.
Fringe Benefits	\$124,217.10	\$121,978.61	\$134,711.49	\$134,711.49	\$140,099.95	\$145,703.95	\$151,532.11	\$157,593
Insurances (D&O / Prof. Liability)	\$65,014.00	\$65,713.57	\$75,000.00	\$75,000.00	\$78,750.00	\$82,687.50	\$86,821.88	\$91,162.
nternal Coordination (Town of Ithaca)	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000
Internal Coordination (IT Support) Wellness Program Costs	\$12,881.43 \$12,500.00	\$6,780.99 \$4,024.16	\$7,000.00 \$12,500.00	\$7,200.00 \$12,500.00	\$7,210.00 \$12,500.00	\$7,426.30 \$12,500.00	\$7,649.09 \$12,500.00	\$7,878. \$12,500.
Marketing Expenses	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500
Investment Management Services	\$24,000.00	\$11,960.19	\$24,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000
Supplies Expense	\$7,500.00	\$7,677.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.
Computer Equipment	\$5,000.00	\$4,394.63	\$6,200.00	\$32,400.00	\$6,386.00	\$9,440.00	\$12,530.00	\$12,530.
Lease Expense (including Depreciation)	\$60,000.00	\$30,431.94	\$55,365.00	\$103,200.00	\$65,135.00	\$71,649.00	\$74,906.00	\$78,162.
Mileage- Travel Expenses Furniture and Fixtures	\$2,500.00 \$75,000.00	\$913.12 \$566.18	\$2,500.00	\$2,500.00	\$2,500.00 \$2,500.00	\$2,500.00 \$2,500.00	\$2,500.00 \$2,500.00	\$2,500. \$2,500.
Fraining / Professional Development	\$5,000.00	\$2,449.20	\$2,500.00 \$5,000.00	\$2,500.00 \$5,000.00	\$2,300.00	\$2,300.00	\$2,500.00	\$5,000
Subscriptions	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.
Other Expenses	\$7,822.85	\$1,838.10	\$8,057.54	\$8,057.54	\$1,893.24	\$8,299.26	\$1,950.04	\$8,548.
Total Expenses	\$66,854,484.04	\$70,721,302.53	\$72,013,478.66	\$73,504,844.30	\$75,944,554.53	\$80,210,746.34	\$84,724,951.49	\$89,519,319.
Net Income	(\$1,395,299.72)	(\$5,481,045.72)	(\$1,057,891.96)	(\$1,082,763.18)	\$873,977.64	\$2,214,085.75	\$3,307,903.00	\$4,703,409.1
vet income % of Revenue		-8.4%	-1.5%	-1.5%	38/3,9//.04	\$2,214,083.73 2.7%	3.8%	5.0
% of Revenue	-2.1%	-0.4%	-1.3%	-1.5%	1.1%	2./%	3.6%	5.0
Gains/(Losses) on Investments	\$0.00	\$691,138.70	\$275,000.00	\$500,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.0
Adjusted Net Income	(\$1,395,299.72)	(\$4,789,907.02)	(\$782,891.96)	(\$582,763.18)	\$1,173,977.64	\$2,514,085.75	\$3,607,903.00	\$5,003,409.1
% of Revenue	-2.1%	-7.3%	-1.1%	-0.8%	1.5%	3.1%	4.1%	5.3
	627 722 740 11	62/ 622 2/0	625 252 020 52	62/ 622 000 00	63/ /37 007 07	620 647 007	622 540 004 ==	625 552 (22
Ending Balance	\$27,722,148.44	\$26,952,568.17	\$25,253,028.18	\$26,953,809.90	\$26,427,005.82	\$28,941,091.57	\$32,548,994.57	\$37,552,403.
Liabilities and Reserves								
Statutory IBNR Reserve	\$6,672,663.00	\$8,279,606.00	\$8,170,899.35	\$8,279,606.00	\$8,597,115.95	\$9,083,670.13	\$9,599,274.78	\$10,145,755
Statutory Surplus Account	\$2,729,554.76	\$3,062,352.63	\$3,314,029.34	\$3,387,294.06	\$3,570,866.61	\$3,838,681.60	\$4,126,582.72	\$4,436,076
Discretionary Rate Stabilization Reserve	\$3,892,443.28	\$1,671,409.56	\$1,702,270.70	\$1,736,735.73	\$1,791,065.82	\$1,892,431.28	\$1,999,848.91	\$2,113,699
Discretionary Catastrophic Claims Pool	\$4,808,739.38	\$4,606,088.00	\$4,808,739.38	\$4,606,088.00	\$4,808,739.38	\$4,808,739.38	\$4,808,739.38	\$4,808,739.
Total Liabilities and Reserves	\$18,103,400.42	\$17,619,456.19	\$17,995,938.76	\$18,009,723.79	\$18,767,787.76	\$19,623,522.39	\$20,534,445.80	\$21,504,270.
Unencumbered Fund Balance	\$9,618,748.02	\$9,333,111.98 15.24%	\$7,257,089.42	\$8,944,086.12	\$7,659,218.06	\$9,317,569.18	\$12,014,548.77	\$16,048,133.6
% of Premiums	15.49%		10.95%	13.20%	10.72%	12.14%	14.56%	18.09